For the year ended October 31, 2017

	Contents
Independent Auditor's Report	2
Financial Statements	
Statement of Financial Position	3
Statement of Operations	4
Statement of Changes in Net Assets	5
Statement of Cash Flows	6
Notes to Financial Statements	7
Schedule 1 - Programs and Special Events	12

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Independent Auditor's Report

2

To the Board of Directors of Thunder Bay Chamber of Commerce

We have audited the accompanying financial statements of Thunder Bay Chamber of Commerce, which comprise the statement of financial position as at October 31, 2017 and the statements of operations, changes in net assets, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Thunder Bay Chamber of Commerce as at October 31, 2017 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Thunder Bay, Ontario January 9, 2018

Thunder Bay Chamber of Commerce Statement of Financial Position

October 31		2017	2016	
Assets				
Current Cash Short term investments (Note 2) Accounts receivable Government remittances Prepaid expenses	\$	87,341 142,664 5,845 5,472 16,850	\$	64,128 66,008 43,859 5,295 12,364
Long term investments (Note 2) Capital assets (Note 3)	_	258,172 102,348 4,096		191,654 177,910 6,153
	\$	364,616	\$	375,717
Liabilities and Net Assets				
Current Accounts payable and accrued liabilities Deferred revenue (Note 4)	\$	18,049 23,858	\$	33,844 29,521
•		41,907		63,365
Net Assets Operating				
Internally restricted (Note 5) Unrestricted		221,949 100,760		212,162 100,190
		322,709		312,352
	\$	364,616	\$	375,717

On behalf of the Board:

Thunder Bay Chamber of Commerce Statement of Operations

For the year ended October 31	 2017_		2016
Revenue			
Membership	\$ 315,434	\$	280,963
Interest	2,289		2,684
Administration	16,343		14,700
Northern Ontario Heritage Fund/Youth Internship Funding	21,192		58,828
Donations/sponsorships - general	•		4,425
Donations - economic development	22,787		20,570
Commissions and advertising	53,997		55,577
Programs and special events (Schedule 1)	 216,323	_	381,088_
	 648,365		818,835
Expenditure			
Affiliation fees	12,305		19,279
Amortization	2,057		2,074
Bank charges	8,680		11,190
Board activities	8,233		9,126
Computer training and supplies	11,610		20,303
Conventions	6,543		7,315
Economic development	22,000		24,200
General office expenses	31,810		41,082
Insurance	8,689		8,763
Marketing and promotions	16,163		19,780
Professional fees	-		2,770
Programs and special events (Schedule 1)	93,233		161,428
Rent	32,568		30,820
Salaries and employee benefits	380,237		437,139
Staff professional development	 3,880		12,106
	 638,008		807,375
Excess of revenue over expenditure	\$ 10,357	\$	11,460

Thunder Bay Chamber of Commerce Statement of Changes in Net Assets

For the year ended October 31				_				2017		2016
	_			Internally Restricted						
			Lease		Economic	M	embership			
	Unrestricted	Contingenc		Dev	elopment	Co	ontingency	Total		Total
Net assets, beginning of year	\$ 100,190	\$	44,000	\$	43,162	\$	125,000	\$ 312,352	\$	300,892
Excess of revenue over expenses										
for the year	10,357		-		-		-	10,357		11,460
Transfer to (from) internally restricted	(9,787)		9,000		787		-	-		-
Net assets, end of year	\$ 100,760	\$	53,000	\$	43,949	\$	125,000	\$ 322,709	\$	312,352

Thunder Bay Chamber of Commerce Statement of Cash Flows

For the year ended October 31	 2017	2016
Cash flows from operating activities Excess of revenue over expenditures for the year Item not involving cash:	\$ 10,357	\$ 11,460
Amortization	 2,057	2,074
	12,414	13,534
Changes in non-cash working capital balances		
Accounts receivable	37,837	(17,704)
Prepaid expenses	(4,486)	1,237
Accounts payable	(15,795)	4,901
Deferred revenue	 (5,663)	 (11,124)
	24,307	 (9,156)
Cash flows from (used in) investing activities		
Purchase of investments	(67,102)	(227,910)
Disposal of investments	 66,008	225,000
	 (1,094)	(2,910)
Increase (decrease) in cash	23,213	(12,066)
Cash, beginning of year	 64,128	 76,194
Cash, end of year	\$ 87,341	\$ 64,128

October 31, 2017

1. Significant Accounting Policies

Basis of Accounting

These financial statements have been prepared using Canadian accounting standards for not-for-profit organizations. These standards use the accrual basis of accounting. The accrual basis recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipts of goods or services and the creation of a legal obligation to pay.

Nature and Purpose of Organization

Thunder Bay Chamber of Commerce is a non-profit organization incorporated without share capital under the laws of Ontario and is exempt from income taxes under The Income Tax Act (Canada). The purpose is to bring the collective voice of the business community in an effective manner to all levels of government on matters affecting business and industry in Thunder Bay and Northwestern Ontario.

Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. All guaranteed investment certificates have been designated to be in the fair value category, with gains and losses reported in operations. All other financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each balance sheet date and charged to the financial instrument for those measured at amortized cost.

Capital Assets

Capital assets purchased are stated at cost less accumulated amortization. Amortization based on estimated useful life of the assets is as follows:

Amortization on furniture and equipment is recorded on a straight line basis over five years with half being taken in the first year and half in the last year.

Amortization on computer hardware and software is recorded at a rate of 100% in the year of acquisition.

Amortization on leasehold improvements is recorded on a straight line basis over the current term of the lease plus one fixed rate renewal term if such an option exists in the lease. Amortization is calculated monthly beginning in the month the leasehold improvement is made.

October 31, 2017

1. Significant Accounting Policies (cont'd)

Revenue Recognition

The Chamber of Commerce follows the deferral method of accounting for contributions, which include Government Grants. Membership fees and Events and Shows revenue are recognized as income to the extent that the related services are provided within the fiscal year of The Chamber of Commerce.

Revenue is recognized when earned on the accrual basis. Where funds have been received for special projects, programs or events, and the funds have not been expended, the revenue is deferred into the subsequent year and will be recognized in the same period as the actual expenditures are incurred.

Externally restricted contributions and restricted investments are recognized as revenue in the year in which the related expenses are incurred.

Unrestricted investment income is recognized as revenue when earned.

Contributed Materials and Services

Contributed materials and services which are used in the normal course of the Chamber of Commerce operations and would otherwise have been purchased are disclosed in the notes to the financial statements at their fair value during the year of contribution if fair value can be reasonably estimated.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Significant estimates used in the preparation of these financial statements include the useful life of capital assets and accruals.

October 31, 2017

2.	Investments		2017	2016
	Guaranteed investment certificates	\$	245,012	\$ 243,918
	Investments are split between short term and lo	ong term as follov	ws: 142,664	\$ 66,008
	Long Term Investments	_	102,348	 177,910

The guaranteed investment certificates are all cashable with fixed interest rates of 0.995% to 1.15% (October 31, 2016 - 0.75% to 1.10%) and mature between December 2017 and January 2019.

3. Capital Assets

			2016			
	 Cost	 cumulated ortization	Cost	Accumulated Amortization		
Furniture and equipment Computer hardware Leasehold improvements	\$ 74,499 7,564 1,657	\$ 70,841 7,564 1,219	\$ 74,499 7,564 1,657	\$	69,368 7,564 635	
	\$ 83,720	\$ 79,624	\$ 83,720	\$	77,567	
Net book value		\$ 4,096		\$	6,153	

October 31, 2017

4.	Deferred Revenue		
		 2017	2016
	After Business Wedding Wishes Tis the Season Business Awards Canadian Chamber of Commerce Annual General Meeting Other	\$ 3,888 9,000 4,425 5,745	\$ 665 20,895 - - 7,961 29,521
<u> </u>	Internally Restricted Net Assets		
		 2017	 2016
	Economic Development Fund Membership Contingency Lease Contingency	\$ 43,949 125,000 53,000	\$ 43,162 125,000 44,000
	Balance, end of year	\$ 221,949	\$ 212,162

Economic Development Fund

A directors' resolution has been approved to establish an Economic Development Fund. Voluntary donations are collected from the membership during the fiscal period. These donations are held for and distributed to applicants from the community who meet the criteria to receive funding from the Economic Development Fund.

Membership Contingency Fund

During 1988, the Board of Directors passed a resolution establishing a membership contingency fund. In November 2012, the Board of Directors passed a resolution to set the contingency reserve fund at \$125,000.

Lease Contingency Fund

During 2016, the Board of Directors passed a resolution establishing a lease contingency reserve fund.

6. Contributed Goods and Services

The audit fee and other professional services for 2017 was \$18,000 (2016 - \$18,000). Numerous other organizations contributed goods and services, the value of which cannot be readily quantified.

October 31, 2017

7. Lease Commitment

The Chamber has a lease for its premises at \$2,434 per month, expiring in June 2018.

8. Financial Instruments

a) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Chamber of Commerce is exposed to interest rate risk arising from the possibility that changes in interest rates will affect the value of fixed income denominated GIC investments.

b) Currency and Market Rate Risks

It is management's opinion that the Chamber of Commerce is not exposed to significant currency or market risk arising from financial instruments.

c) Credit Risk

Credit risk is the risk of financial loss to the Chamber of Commerce if a customer or counter-party to a financial instrument fails to meet its contractual obligations, and arises principally from the Organization's membership receivables. As a result, the Organization is exposed to credit risk from its members, which is mitigated through proactive credit management practices.

d) Liquidity Risk

Liquidity risk is the risk that the Chamber of Commerce encounters difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Chamber of Commerce will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. Liquidity risk arises from accounts payable. Management feels they are not exposed to significant liquidity risk.

9. Credit Facilities

The Chamber has a \$100,000 operating line of credit with the Royal Bank of Canada that bears interest at the Royal Bank prime lending rate plus 1.3% (4.50% at year end) and is secured by a general security agreement. At year end, the Organization had an undrawn capacity of \$100,000 (2016 - \$100,000) on this line of credit.

10. Comparative Figures

Certain of the comparative figures presented in the financial statements have been reclassified to conform to the current year's presentation.

Thunder Bay Chamber of Commerce Schedule 1 - Programs and Special Events

For the year ended October 31			 								 	 	2017	2016
	Par	boriginal tnership xchange	Annual General Meeting	Me	Special eetings/ eminars	Business Awards	Le	adercast	Τοι	Golf ırnament	After Business	Wedding Wishes	Total	Total
Revenue Expenditures	\$	8,096 3,005	\$ 12,101 4,815	\$	30,444 11,357	\$ 59,831 25,929	\$	24,362 19,626	\$	28,692 13,714	\$ 17,635	\$ 35,162 14,787	\$ 216,323 93,233	\$ 381,088 161,428
Excess of revenue over expenditures for the year	\$	5,091	\$ 7,286	\$	19,087	\$ 33,902	\$	4,736	\$	14,978	\$ 17,635	\$ 20,375	\$ 123,090	\$ 219,660